



24th IPMA WORLD CONGRESS
1-3 November 2010, İSTANBUL

CHALLENGES & OPPORTUNITIES

FINAL PROGRAMME





Pre & Post Events

		29 Oct, Fri	30 Oct, Sat		31 Oct, Sun		1 Nov, Mon		4 Nov, Thu	
		IPMA Young Crew Workshop 09.00-12.00								
Morning	IPMA Young Crew Workshop <i>09.00-12.00</i>	ExBo Meeting <i>09.00-12.00 Hilton, Asya Room</i>	AMBO Meeting <i>09.00-12.00 Hilton, Vista Room</i>	ExBo Meeting <i>09.00-12.00 Hilton, Asya Room</i>	Certification Assessors Workshop <i>09.00-12.00 Hilton, Jupiter Room</i>				CVM Board Meeting <i>9.00-12.00 Maçka Meeting Room</i>	
					IPMA RMB Workshop <i>09.00-12.00 Hilton, Asya Room</i>					
		IPMA Young Crew Workshop 13.00-18.00								
Afternoon	IPMA Young Crew Workshop <i>13.00-18.00</i>	ExBo Meeting <i>13.00-18.00 Hilton, Asya Room</i>	AMBO Meeting <i>13.00-18.00 Hilton, Vista Room</i>	IPMA RMB Workshop <i>13.00-18.00 Hilton, Maçka Park Room</i>	ExBo Meeting <i>13.00-18.00 Hilton, Asya Room</i>	PE Award Workshop <i>13.00-18.00 Hilton Jupiter Room</i>	E&T Board Meeting <i>13.00-18.00 Hilton, Vista Room</i>	IPMA Member Association Workshop <i>15.00-19.00 Hilton, Jupiter Room</i>	Award Winners Club <i>15.00-19.00 Hilton, Vista Room</i>	CVM Board Meeting <i>13.00-18.00 Maçka Meeting Room</i>
					CVMB Meeting <i>13.00-18.00 Hilton, Maçka Park Room</i>					



Challenge Begins! (Day 1)

November 1, 2010 - MONDAY



08.30-17.00	Registration (Istanbul Hilton Hotel, Convention & Exhibition Center)
09.00	Exhibition Starts
14.00-19.00	Site Visit - Marmaray Project (Limited)
November 1, 2010 Monday Morning (Istanbul Congress Center)	
08.30	Congress Venue Opens (Istanbul Congress Center)
09.00-12.00	Congress Opening Ceremony (Istanbul Congress Center)
Welcome, Tom Taylor, Master of Ceremony	
09.00-09.25	Movie and Concert
09.25.-09.30	Prof. Dr. Çetin Elmas, <i>Chairman of the Organizing Committee</i>
09.30-09.40	Brigitte Schaden, <i>President of IPMA</i>
09.40-10.10	Introductions of Sponsors <ul style="list-style-type: none"> • Gökhan Bozkurt, Türk Telekom, General Manager • Temel Kotil, Turkish Airlines, General Manager • Süreyya Ciliz, Turkcell, CEO • Serpil Timuray, VODAFONE, CEO • Erkan Akdemir, AVEA, General Manager
10.10-10.40	Speeches of Invited Ministers from Different Countries
10.40- 11.00	H.E. Binali Yıldırım, <i>The Minister of Transport and Communication, Turkey</i>
11.00- 11.30	H.E. Recep Tayyip Erdoğan, <i>Prime Minister of Republic of Turkey</i>
11:30-13.00	Official Opening of Exhibition (Istanbul Hilton Hotel, Convention Center, Exhibition Upper Floor)
13.00-14.00	Lunch (Istanbul Hilton Hotel, Convention & Exhibition Center, Lower Floor)
November 1, 2010 Monday Afternoon (Istanbul Hilton Hotel, Convention & Exhibition Center, Lower Floor)	
14.00-14.15	Introductions, Tom Taylor, Master of Ceremony
14.15-15.00	Keynote Speech, Tom Burbage, <i>Executive Vice President for the Joint Strike Fighter (F-35 JSF)</i>
15.00-15.30	The Debate (Moderator Tom Taylor)
15.30-16.00	Coffee Break
16.00-16.45	Key Note- Carol Dekkers <i>President of Quality Plus Technologies</i>
16.45-17.30	Sponsors Panel
19.30-21.30	Welcome Party at Hilton Hotel (Istanbul Hilton Hotel, Poolside)



Congress overview

Tuesday 02 November 2010

Registration Open Till 09.00					
Welcome & Key Note - Adesh Jain Room: Convention Centre Lower Floor					
Seminar 1 Theories, Approaches and Principles of Project Management Room: Şadırvan A Chairman: Wilhelm Mikulasche	Seminar 4 Building and Implementing Project Management Strategies in Institutions Companies and Public Sector Organisations Room: Şadırvan B Chairman: Alexandr Tovb	Seminar 7 Management of Project Room: Mercury I Chairman: Mladen Radujkovic	Seminar 10 New Challenges and Future Trends Room: Mercury II Chairman: Veikko Valila	Seminar 13 Creating Interactive and Collaborative Project Management Environments Room: Neptune Chairman: Daniel Collado Ruiz	Seminar 16 Development of Project Management Including Global Regional Bilateral and National Room: Macka Park Chairman: Erik Masson
Coffee Break					
Seminar 2 Applications of Project Management Room: Şadırvan A Chairman: Sergey Bushuyev	Seminar 5 Building and Implementing Project Management Strategies in Institutions Companies and Public Sector Organisations Room: Şadırvan B Chairman: Thor Möller	Seminar 8 Project Management for Large Infrastructures and Industrial Plants Room: Mercury I Chairman: Gerrit Koch	Seminar 11 New Challenges and Future Trends Room: Mercury II Chairman: Hans Knöpfel	Seminar 14 Creating Interactive and Collaborative Project Management Environments Room: Neptune Chairman: Hakan Sjöholm	Seminar 17 Advanced Project Management Room: Macka Park Chairman: Miles Shepherd
Lunch Break					
Seminar 3 Building and Implementing Project Management Strategies in Institutions, Companies and Public Sector Organisations Room: Şadırvan A Chairman: Ding Ronggui	Seminar 6 Project Management in Information and Communication Technologies Room: Şadırvan B Chairman: Vladimir Obradovic	Seminar 9 Project Management for Large Infrastructures and Industrial Plants Room: Mercury I Chairman: Ruud Bolsius	Seminar 12 PM of Collaborative R&D Projects, Collaborative Projects and Intellectual Property Rights Room: Mercury II Chairman: Brane Semolic	Seminar 15 The Role of Professional Associations As IPMA in This New Business Environment Room: Neptune Chairman: Xue Yan	Seminar 18 Strategic Projects Room: Macka Park Chairman: Werner Schmeh
Coffee Break					
Awards Project Finalist Presentation Room: Convention Centre Lower Floor					
Personal Admin					
Travel To Gala Venue					
Challenging Gala & Awards Ceremony					



Congress overview

Tuesday 02 November 2010

Registration Open Till 09.00						
Welcome & Key Note - Adesh Jain <i>Room: Convention Centre Lower Floor</i>						
Seminar 19 Change Management & Project Management <i>Room: Hyde Park</i> Chairman: Roland Gareis	Seminar 22 Perspectives On Managing Complex Projects <i>Room: Jupiter</i> Chairman: Stephen Hayes, CEO International Centre for Complex Project Management	Project Practice Workshop 1 Special Session for Civil Aviation Projects <i>Room: Ballroom I</i> Chairman: Ali Arduru General Director of Civil Aviation of Turkey	Project Practice Workshop 4 Special Session for Railroads Projects <i>Room: Ballroom II</i> Chairman: Süleyman Karaman General Director of Turkish State Railroads	Project Practice Workshop 7 <i>Room: Ballroom III</i> Chairman: Joseph Alba		PMO Maturity Survey 2010 <i>Room: Vista</i> Chairman: Ruediger L. Thomas
Coffee Break						
Seminar 20 Change Management & Project Management <i>Room: Hyde Park</i> Chairman: Roland Gareis	Seminar 23 Perspectives On Managing Complex Projects <i>Room: Jupiter</i> Chairman: Stephen Hayes, CEO International Centre for Complex Project Management	Project Practice Workshop 2 Special Session for Highways Projects <i>Room: Ballroom I</i> Chairman: M. Cahit Turhan, General Director of State Highways	Project Practice Workshop 5 Special Session for Railroads Projects <i>Room: Ballroom II</i> Chairman: İsa Apaydin Deputy General Director of Turkish State Railroads	Project Practice Workshop 8 Special Session for ICT Projects <i>Room: Ballroom III</i> Chairman: Ugur Yurter, The Republic of Turkey, Prime Ministry Privatization Administration Chairman: Cabir Bilirgen Advisor of Minister of Transport and Communication	Research Award Presentations <i>Room: Convention Low I</i> Chairman: Martina Heumann	
Lunch Break						
Seminar 21 Project Management in New Fields <i>Room: Hyde Park</i> Chairman: Rajat Baisya	Seminar 24 Perspectives On Managing Complex Projects <i>Room: Jupiter</i> Chairman: Stephen Hayes, CEO International Centre for Complex Project Management	Project Practice Workshop 3 Special Session for ICT Projects <i>Room: Ballroom I</i> Chairman: Özkan Dalbay General Director of TÜRKİSAT A.Ş.	Project Practice Workshop 6 Special Session for Railroads Projects <i>Room: Ballroom II</i> Chairman: Veysi Kurt Deputy General Director of Turkish State Railroads	Project Practice Workshop 9 Special Session for Rural Development Projects <i>Room: Ballroom III</i> Chairman: Gürsel Küsek, The Ministry of Agriculture and	Research Award Presentations <i>Room: Convention Low I</i> Chairman: Pieter Steyn	Education & Training Event Interactive Workshop "Innovative Teaching Approach to promote Competence Developments" <i>Room: Vista</i> Chairman: Mladen Radujkovi
Coffee Break						
Awards Project Finalist Presentation <i>Room: Convention Centre Lower Floor</i>						
Personal Admin						
Travel To Gala Venue						
Challenging Gala & Awards Ceremony						



Congress overview

Wednesday 03 November 2010

Key Note - Roland Gareis Room: Convention Centre Lower Floor					
Seminar 25 Theories, Approaches, and Principles of Project Management Room: Şadırvan A Chairman: Gianfranco Salamone	Seminar 28 Risk Management Room: Şadırvan B Chairman: Les Squires	Seminar 31 Project, Portfolio Management and Multi-Project Environments Room: Mercury I Chairman: Sivathanatu Pillai	Seminar 34 New Realities in The World Economy Affect Strategies for Project Management Room: Mercury II Chairman: John-Paris Pantuvakis	Seminar 37 Designing Training Processes, Innovative Teaching Methodologies/Tools Room: Neptune Chairman: Constanta-Nicoleta Bodea	Seminar 40 Designing Training Processes, Innovative Teaching Methodologies/Tools Room: Macka Park Chairman: Morten Fangel
Coffee Break					
Seminar 26 Theories, Approaches, and Principles of Project Management Room: Şadırvan A Chairman: David Pells	Seminar 29 Risk Management Room: Şadırvan B Chairman: Ruud Bolsius	Seminar 32 Applications of Project Management Room: Mercury I Chairman: Reinhard Wagner	Seminar 35 Project, Portfolio Management and Multi-Project Environments Room: Mercury II Chairman: Stacy Goff	Seminar 38 Future Trends in Project Management, Including The Impact of Emerging Technologies Room: Neptune Chairman: Jose Garcia	Seminar 41 PM Competence Assessment Tools and Methodologies Room: Macka Park Chairman: Andreas Perez-Madsen
Lunch Break					
Seminar 27 Theories, Approaches, and Principles of Project Management Room: Şadırvan A Chairman: Jörn Eggeman	Seminar 30 Risk Management Room: Şadırvan B Chairman: Veerenda Kohr	Seminar 33 Applications of Project Management Room: Mercury I Chairman: Zuzana Novakova	Seminar 36 PM Competence Assessment Tools and Methodologies Room: Mercury II Chairman: Ewa Zawadska	Seminar 39 Balancing Leadership and Management Room: Neptune Chairman: Veikko Väilä	Seminar 42 Agile Project Management Room: Macka Park Chairman: Jhamee Wilson
Coffee Break					
Key Note - Tekin Küçükali, President of Turkish Red Crescent Your Helping Hand Reaches To People In Need Room: Convention Centre Lower Floor					
Closing Ceremony					
Personal Admin					
Closing Ceremony					
Travel To Farewell Party Venue					
Challenging Farewell Party					



Congress overview

Wednesday 03 November 2010

Key Note - Roland Gareis Room: Convention Centre Lower Floor				
Seminar 43 Complex Project Management Room: Hyde Park Chairman: Rushira Jain	Project Practice Workshop 13 Special Session for ICT Projects Room: Ballroom I Chairman: Cabir Billigen Advisor of Minister of Transport and Communication	Project Practice Workshop 16 Special Session for Airport Projects Room: Ballroom II Chairman: Orhan BİRDAL General Director of State Airports Authority	Project Practice Workshop 19 Special Session for Railroads Projects Room: Ballroom III Chairman: Ismet Duman Deputy General Director of Turkish State Railroads	Project Practice Workshop 10 Room: Jupiter Chairman: Boris Titarenko
Coffee Break				
Seminar 44 Complex Project Management Room: Hyde Park Chairman: Alan Harpham	Project Practice Workshop 11 Special Session for Railroads, Seaports and Airports Construction Projects Room: Ballroom I Chairman: Ahmet Aslan General Director of Railroads, Seaports and Airports Construction	Project Practice Workshop 14 Special Session for Airport Projects Room: Ballroom II Chairman: M. Funda Ocak Deputy General Director of State Airports Authority	Project Practice Workshop 17 Special Projects Room: Ballroom III Chairman: Mahmut Tüncel, General Director of Educational Technologies, The Ministry of National Education	The Human Side of Projects in Modern Business Room: Jupiter Chairman: Roberto Mori
Lunch Break				
Seminar 45 Strategic Projects Room: Hyde Park Chairman: Ahmet N. Taşpınar	Project Practice Workshop 12 Special Session for Maritime Projects Room: Ballroom I Chairman: Hasan Naiboğlu Undersecretary of Maritime Affairs	Project Practice Workshop 15 Special Session for PTT Projects Room: Ballroom II Chairman: Projects of General Directorate of PTT Osman Tural, General Director of PTT	Project Practice Workshop 18 Special Session for Railroads Projects Room: Ballroom III Chairman: Felipe Rodrigo, CAF	The Human Side of Projects in Modern Business Room: Jupiter Chairman: Nino Grau
Coffee Break				
Key Note - Tekin Küçükali, President of Turkish Red Crescent Your Helping Hand Reaches To People In Need Room: Convention Centre Lower Floor				
Closing Ceremony				
Personal Admin				
Closing Ceremony				
Travel To Farewell Party Venue				
Challenging Farewell Party				



Tuesday Morning 02.11.2010 (Day2)

08.00	Registration Open Till 09.00					
09.00	Welcome & Key Note - Adesh Jain Room: Convention Centre Lower Floor					
	Seminar 1 Theories, Approaches and Principles of Project Management Room: Şadırvan A Chairman: Wilhelm Mikulasche	Seminar 4 Building and Implementing Project Management Strategies in Institutions Companies and Public Sector Organisations Room: Şadırvan B Chairman: Alexandr Tovb	Seminar 7 Management of Project Room: Mercury I Chairman: Mladen Radujkovic	Seminar 10 New Challenges and Future Trends Room: Mercury II Chairman: Veikko Valila	Seminar 13 Creating Interactive and Collaborative Project Management Environments Room: Neptune Chairman: Daniel Collado Ruiz	Seminar 16 Development of Project Management Including Global Regional Bilateral and National Room: Macka Park Chairman: Erik Masson
09.50	Project Management Maturity: A Critical Analysis of Existing and Emergent Contributory Factors Beverly Pasian	Proposed Model for Implementation of Expert System for The Planning of Strategic Construction Projects As A Tool for Knowledge Management in Project Executor Organization Ahmad Ali Yazdanpanah Rezad Sadri	Challenges for Financial Director in Project Management A Case Study Irja Hyväri	A Project Management Approach To Resolving The International Current Financial Crises Utilizing A Virtual Multinational Multidisciplinary Approach Ahmed Seifeddin Khorshid	Project Management Frameworks: Comparative Analysis Rania Al-Maghraby	Portfolio, Programme and Project Management Maturity Model - P3M3 Alan Harpham Ano Ano
10.10	Development Modelling® Methodology: A New Strategic Project Management Approach Daniel Pierre Daniel Carole	Uncertainty Management in The Directorate of Public Construction and Property, Norway (Statsbygg) From An Immature To Mature Actor Anandasivakumar Ekambaram Agnar Johansen Ragnhild Aalstad Asbjørn Hansen	Uncertainty Management in The Project Business Carlos Canto Susan Koivu	Integrated Project Delivery for Sustainable Design and Construction Burcu Yilmaz Sinem Korkmaz David Arditi	Extended Methodology for Interface Management of Engineering Disciplines in Oil, Gas & Petrochemical Projects To Improve PEM Scores Esmaeil Akbari Moghaddam Hossein Avazkhah	Increase The Business Success Through The Optimization of The OEM / Supplier Interface State of The Art, Trends and Options Thomas Baumann Konrad Spang Jan Albrecht
10.30	Real Options To Cope With The Cost-Time Trade-off Theory Giorgio Locatelli Mauro Mancini Marco Giovannetti	Opportunities in Projects and The Role of Project Owners Anandasivakumar Ekambaram Agnar Johansen Ole Jermstad	It Is Not Always The Lowest Bid That Wins Marco Buijnsters Eelco Nap	Capacity Growth and Volunteers - Fuel for Achievement Jim Gallivan	Market Management in Construction: Business Development Differences Between Construction Contractors and Cost/Project Management Consultants in The Civil Engineering Market Ioanna Keki Hedley Smyth	On-The-Job Management Education: A Case Study of Iranian Scholars M. Mehdi Mortaheb Shima Saffarianpour Hamzeh Zarei Alireza Taghi Pour
10.50	Coffee Break					



Tuesday Morning 02.11.2010 (Day2)

Registration Open Till 09.00						08.00
Welcome & Key Note - Adesh Jain Room: Convention Centre Lower Floor						09.00
Seminar 19 Change Management & Project Management Room: Hyde Park Chairman: Roland Gareis	Seminar 22 Perspectives On Managing Complex Projects Room: Jupiter Chairman: Stephen Hayes, CEO International Centre for Complex Project Management	Project Practice Workshop 1 Special Session for Civil Aviation Projects Room: Ballroom I Chairman: Ali Arduro General Director of Civil Aviation of Turkey	Project Practice Workshop 4 Special Session for Railroads Projects Room: Ballroom II Chairman: Süleyman Karaman General Director of Turkish State Railroads	Project Practice Workshop 7 Room: Ballroom III Chairman: Joseph Alba	PMO Maturity Survey 2010 Room: Vista Chairman: Ruediger L. Thomas	
Changes By Projects and Programmes: Roles and Communication Dagmar Zuchi	Complexity in Defence Projects – How Did We Get Here? Mary Mckinlay	Social-Content Projects Realized by the Directorate General of Civil Aviation of Turkey M. Cemil ACAR, Önder TÜRKER General Directorate of Civil Aviation	Historical Development Of The Railways in Turkey Süleyman Karaman General Director of Turkish State Railroads	Key Project Management Practices in Traditional and Totalcare® Programmes in The Aerospace Industry: A Quantitative Investigation Ali Khan, Any Gale, Ali Rizwan, Syed Azim Mehmood Alam	Business Value of a PMO - First Results of European "PMO Maturity Survey 2010" Ruediger L. Thomas, Director Research Dr. Eric Miessen, Director Partnerships Institut für angewandte Organisationsentwicklung ifanO, Dormagen, Germany	09.50
Creating Sustainable Change: A New Paradigm in Project Management Gilbert Silvius Ron Schipper Harry Rorije	Q&A	Economical-Content Projects Realized by the Directorate General of Civil Aviation of Turkey M. Cemil ACAR, Anil KOÇER General Directorate of Civil Aviation	High Speed Train Project Felipe Rodrigo, CAF	National Highway Project Management and It's Leadership Performance Evaluation - The Case Study of China He Jian-Long		10.10
You Cannot Step Twice in The Same River Simona Bonghez	Conspiracy of Optimism in International Procurement – Why Mega-Projects Fail and A Roadmap for The Future Stephen Hayes	Strengthening of Air Navigation Department as a National Supervisory Authority Ufuk EROL, Oğuz ALDEMİR General Directorate of Civil Aviation	Ankara-İstanbul High Speed Train Project Sincan -Hasanbey Phase Dr. Valentina Monaco TÜV-SÜD RAIL	Government Investment Infrastructure Programme Management Mechanisms; One Model From A Chinese City Case Li Yongkui Lu Yujie		10.30
Coffee Break						10.50



Tuesday Morning 02.11.2010 (Day2)

	<p>Seminar 2 Applications of Project Management <i>Room: Şadırvan A</i> <i>Chairman: Sergey Bushuyev</i></p>	<p>Seminar 5 Building and Implementing Project Management Strategies in Institutions Companies and Public Sector Organisations <i>Room: Şadırvan B</i> <i>Chairman: Thor Möller</i></p>	<p>Seminar 8 Project Management for Large Infrastructures and Industrial Plants <i>Room: Mercury I</i> <i>Chairman: Gerrit Koch</i></p>	<p>Seminar 11 New Challenges and Future Trends <i>Room: Mercury II</i> <i>Chairman: Hans Knöpfel</i></p>	<p>Seminar 14 Creating Interactive and Collaborative Project Management Environments <i>Room: Neptune</i> <i>Chairman: Hakan Sjöholm</i></p>	<p>Seminar 17 Advanced Project Management <i>Room: Macka Park</i> <i>Chairman: Miles Shepherd</i></p>
11.20	<p>Management By Value of Public Finance Restructuring Programs Sergey Bushuyev Natalija Bushuyeva Denis Kharitonov</p>	<p>A Performance Measurement Implementation Model To Improve Performance Measurement Practices in Organisations Aryani Ahmad Latiffi, Patricia Carrillo Kirti Ruikar, Chimay J. Anumba</p>	<p>Opportunities of Open Innovation Environment for The Large Infrastructure Projects' NETLIPSE Case Study Brane Semolic Pau Lian Staal-Ong</p>	<p>Dynamic Project Management Lea-Thomas Smith</p>	<p>Chinese Efficiency: The Research On Collaborative Governance Mode of Large-Scale Construction Project Case of Shanghai World Expo 2010 China, Le Yun, Ma Liang, Zhang Yueying</p>	<p>Project and Innovation Management in New Product Development Processes Leif Henriksen Ahmet Gayretli</p>
11.40	<p>Economic Crisis and Opportunities! Athens Municipality Is Establishing A Strategic PMO. Panagiotis Agrapidis</p>	<p>Integration of Project Management functions for complex projects. A practical approach to Integrated data management. Ted Toohar</p>	<p>The Implementation of A Project Management Information System for The Field Development Experimental Program of Kashagan Marco Piantanida Nicolò Aggogeri Gunter Verbist Gioacchino Gaudioso</p>	<p>The Role of The Project Owner in Project Sustainability Mehran Sepehri Negar Ganjou</p>	<p>Emergent Project Planning in Dynamic R&D Ecosystems Mikko Henrik Pitkänen</p>	<p>A Project-Oriented Logistics Company: Balance of Project and Process Management Valery Kharkov Elena andreeva Natalia Dianova Alexander Savich Grigory Tsipes</p>
12.00	<p>Selecting The Right Project Management Approach Using 6P Tahir Hanif Mukesh Limbachiya</p>	<p>The Impact of Business Strategies On PMOS Gamze Karayaz Özge Güngör</p>	<p>Megaprojects: The Methodology for The Right Selection Giorgio Locatelli Mauro Mancini Alessandro Galli</p>	<p>From Single To Triple Bottom Line and Vica Versa Mark Langdon Spyridon Tsallas</p>	<p>Barriers and Bridges in Construction Processes Marit StøRe Valen Ole Jonny Klakegg Siri Hustad</p>	<p>Developing The Comprehensive Project Management Maturity Model (CPM3) for Iranian OGP Projects Seyyed Hossein Ossooli Dezfuli</p>
12.20	<p>Improve Your Project Management Significantly By Applying The Way To Project Excellence Thor Möller</p>	<p>Are The Ministries Project Management Mature Enough? - Results of An Assessment in Iceland Helgi Ingason Haukur Jonasson</p>	<p>Project Controlling in Mega Events: The EXPO 2015 Case Giorgio Locatelli Mauro Mancini Luca Scalet</p>	<p>Conducting Strategic Control With The Balanced Scorecard Mladen Vukomanović Mladen Radujković Maja Marija Nahod</p>	<p>The Organization of Inter-Firm Projects' A Multi Case Study in The Plant Engineering Sector Stephan Scheuener Gerald Adlbrecht Richard Harvey</p>	
12.40	<p>The Symbiosis of Competences and Behaviour: A New Approach To Strategic Success Modelling in Projects Robert Misch</p>					
13.00	Lunch Break					



Tuesday Morning 02.11.2010 (Day2)

<p>Seminar 20 Change Management & Project Management Room: Hyde Park Chairman: Roland Gareis</p>	<p>Seminar 23 Perspectives On Managing Complex Projects Room: Jupiter Chairman: Stephen Hayes, CEO International Centre for Complex Project Management</p>	<p>Project Practice Workshop 2 Special Session for Highways Projects Room: Ballroom I Chairman: M. Cahit Turhan, General Director of State Highways</p>	<p>Project Practice Workshop 5 Special Session for Railroads Projects Room: Ballroom II Chairman: İsa Apaydin Deputy General Director of Turkish State Railroads</p>	<p>Project Practice Workshop 8 Special Session for ICT Projects Room: Ballroom III Chairman: Uğur Yurter, The Republic of Turkey, Prime Ministry Privatization Administration</p>	<p>Research Award Presentations Room: Convention Low I Chairman: Martina Heumann</p>	
<p>Project Oriented Field Cluster Pilot Project Changes & Sustainability! Daniela Duduman</p>	<p>Complex or Just Complicated? Erik Johannesen</p>	<p>Projects of General Directorate of State Highways M. Cahit Turhan, General Director of State Highways</p>	<p>Ankara -İstanbul High Speed Train Project İsa Apaydin Deputy General Director of Turkish State Railroads</p>	<p>Management information System and Decision Support System (MIS-DSS) Project for Privatization Administration Uğur Yurter, The Republic of Turkey, Prime Ministry Privatization Administration</p>	<p>Performance Management Model for construction Industry Mladen Vukomanovic</p>	11.20
<p>Meeting The Challenge of Change Through Projects Lynn Crawford</p>	<p>Q&A</p>	<p>Gebze - Orhangazi - İzmir (Including İzmit Bay Crossing) Motorway Project Metin Küçükkoğlu, General Directorate of State Highways</p>	<p>Ankara-İstanbul High Speed Train Project İnönü-Vezirhan Phase İsmail Fadıl Yazıcı, Oktay Rauf Basa, Bahadır Erkaragülle, Salih Serkan Artağan, CRCC-CMC-CENGİZ-İC İÇTAŞ KONSORSİYUMU</p>	<p>ASBIS (MVDİS): An IT Project for Online Car Registration and Driver Licensing Nuri Temur, General Directorate of Security</p>	<p>Advanced Lin of Balance (ALoB) in model based scheduling in residential building projects Can Ersen Firas</p>	11.40
<p>Changes To Achieve Oil Field Production Excellence By Process Management Walter Ondracek</p>	<p>Managing large Infrastructure projects: research on best practices and lessons learnt in large Infrastructure projects in Europe Eddy Westerveld</p>	<p>Bolu Mountain Crossing Project under Tough Ground & Climate Conditions Close to North Anatolian Fault Line Faik Tokgözoğlu, General Directorate of State Highways</p>	<p>Ankara-İstanbul High Speed Train Project Esenkent-Hasanbey Phase B. Bülent AKKAN, ALARKO</p>		<p>Re-designing project-oriented organisations Jürgen Staadt</p>	12.00
<p>A Maturity Model for Sustainability in Project Management A.J. Gilbert Silvius Ron Schipper</p>	<p>Q&A</p>	<p>Reanimation of Anciently Strategic Road Project Leyla Ünal, General Director of State Highways</p>	<p>Procurement And Certification Of 12 Hst Sets Project Turgut Kumaş, General Directorate of Turkish State Railroads</p>	<p>Health-Net/ National Health information System of Turkey, Sevda Öz The Ministry of Health</p>	<p>Playing with complexity – management and organisation of large Infrastructure projects Eddy Westerfeld</p>	12.20
	<p>2010 Expo Construction Programme Management Qinghua He</p>	<p>Kemerhisar - Pozantı Motorway Project Alper Kadioğlu, General Director of State Highways</p>	<p>KKY Project Nevzat Güner, General Directorate of Turkish State Railroads</p>		<p>Q&A</p>	12.40
Lunch Break						13.00



Tuesday Afternoon 02.11.2010 (Day2)

Afternoon						
	Seminar 3 Building and Implementing Project Management Strategies in Institutions, Companies and Public Sector Organisations <i>Room: Şadırvan A</i> <i>Chairman: Ding Ronggui</i>	Seminar 6 Project Management in Information and Communication Technologies <i>Room: Şadırvan B</i> <i>Chairman: Vladimir Obradovic</i>	Seminar 9 Project Management for Large Infrastructures and Industrial Plants <i>Room: Mercury I</i> <i>Chairman: Ruud Bolsius</i>	Seminar 12 PM of Collaborative R&D Projects, Collaborative Projects and Intellectual Property Rights <i>Room: Mercury II</i> <i>Chairman: Brane Semolic</i>	Seminar 15 The Role of Professional Associations As IPMA in This New Business Environment <i>Room: Neptune</i> <i>Chairman: Xue Yan</i>	Seminar 18 Strategic Projects <i>Room: Macka Park</i> <i>Chairman: Werner Schmeh</i>
14.00	Required Changes in Human Resource Management To Support Project-Oriented Martina Huemann	The Prism: Pitfalls and Tips for An Effective Project Management Practice in ICT System Integration Projects Andrea Caccamese Bruna Bergami Tiziano Villa	Project Success From The Perspective of Owners and Contractors in The Process Industry Hans Bakker Roald Arkesteijn Marian Bosch-Rekvelde Herman Mooi	Information Management in The Early Stages of The Product Development Process Dioclecio Camelo Daniel Collado-Ruiz	Is There Hope for A Certified Project Manager in An Agile World? Kroneder Karin Miarka Ralph	Leveraging Cxos As Program Managers To Deliver Strategic Initiatives Murat Ozbilen Deena Gordon-Parla
14.20	A Comprehensive Model for Project Based Organizations Excellence Based On EFQM Mehdi Delavari Abdolmehdi Salehizadeh	The Use of Two-Suppliers in Developing A Single Information System: A Case Study Angus Yu Jun Cheng	Contracting Projects in Brazil: Challenges and Opportunities of A Rising Golden Decade Onevair Ferrari Bernardo Andrade	Agora Project Management Process for Multidisciplinary Research Mikko Henrik Pitkänen	Developing The IPMA Project Excellence Model (PEM) Using The IPMA Competence Baseline (ICB) Standard To Achieve The Integrity and Relationship Between Them Majid Farahani Mohammad Hossein Sobhiyah	The Impact of Project's Position in Its Environment On Determining Project Strategy Seyed Yaser Bani Hashemi Chaharom Mohammad Hossein Sobhiyah
14.40	Governance in Norwegian Government Projects Torbjørn Aass Ole Jermstad Katrine Aanes Johansen Ole Jonny Klakegg	Lean and Digitize Project Management Bernardo Nicoletti	The Challenges of Knowledge Sharing in Construction Projects: An Exploratory Survey and Analysis of Obstacle Factors in Chinese Hydropower Development Projects Yin He Maoshan Qiang	Assessment of Organisations Gerrit Koch	The Influence of The Czech Association for Project Management On Project Management Training and Benefits for Bussines of Educational Companies, Jaromir Pitas Josef Hajkr Michael Motal Peter Chlupaty	Systems Approach To Rescuing A Large Program in Deep Red State Veerendra Rai Vijayasaradhi Baburaj Vasu
15.00	Coffee Break					
15.30	Awards Project Finalist Presentation <i>Room: Convention Centre Lower Floor</i>					
18.00	Personal Admin					
19.00	Travel to Gala Venue					
19.30-22.30	Challenging Gala & Awards Ceremony					



Tuesday Afternoon 02.11.2010 (Day2)

Afternoon								
Seminar 21 Project Management in New Fields <i>Room: Hyde Park</i> Chairman: Rajat Baisya	Seminar 24 Perspectives On Managing Complex Projects <i>Room: Jupiter</i> Chairman: Stephen Hayes, CEO International Centre for Complex Project Management	Project Practice Workshop 3 Special Session for ICT Projects <i>Room: Ballroom I</i> Chairman: Özkan Dalbay General Director of TÜRKSAT A.Ş.	Project Practice Workshop 6 Special Session for Railroads Projects <i>Room: Ballroom II</i> Chairman: Veysi Kurt Deputy General Director of Turkish State Railroads	Project Practice Workshop 9 Special Session for Rural Development Projects <i>Room: Ballroom III</i> Chairman: Gürsel Küsek, The Ministry of Agriculture and Rural Affairs	Research Award Presentations <i>Room: Convention Low I</i> Chairman: Pieter Steyn	Education & Training Event Interactive Workshop "Innovative Teaching Approach to promote Competence Developments" <i>Room: Vista</i> Chairman: Mladen Radujkovic		
The Consideration of Sustainability in Project Management Approaches: A Potential To Further Develop Project Management Roland Gareis Martina Huemann Claudia Weninger	Mastering Complex Projects By Radical Re-Thinking of Project Management Winners of The 2010 ICCPM Research Prize Manfred Saynisch Thomas Manfred Baumann Louis Klein	School Internet VSAT Project Bridging the Digital Divide in Turkey Nihat Oktay, TÜRKSAT A.Ş.	Konya-Ankara High Speed Train Project Veysi Kurt Deputy General Director of Turkish State Railroads	Land Consolidation Project Gürsel Küsek, The Ministry of Agriculture and Rural Affairs	Innovativeness and Innovation Success Alexander Kock	14.00 - 14.05 Welcome from IPMA ExCo: vice-president Mladen Radujkovic 14.05 - 14.10 Workshop presentation: Giovanni F. Salamone 14.10 - 14.40 The IPMA Registration System for Education and Training Morten Fangel 14.40 - 14.55 International Trend in High Education - Bologna Process Jesus Martinez- Almeida 14.55 - 15.00 Workshop Presentation: Giovanni F. Salamone Train the Trainer: an innovative approach Andrea Rolando 15.30 - 15.45 Coffee Break 15.45 - 16.25 Key competencies for PM-Trainers in Volatile Markets Wilhelm Mikulaschek and Ewa Prochowska 16.25 - 16.55 How to apply the National Competence Baseline (NCB) as vehicle for PM Education Programmes Morten Fangel Tuesday Morning 02.10.2010 (Day2) 16.55 - 17.25 The "Wurth" Education Twist: Organizational elements and instruments" Clemens Drilling THIRD SESSION: Learning Points from the Workshop 17.25 - 17.35 Discussion - All participants 17.35 - 17.40 Summary on the main points from Workshop's Topic Constanta Bodea 17.40 - 17.45 Closing of Education & Training Workshop Giovanni F. Salamone	14.00	
Managing Marathon of Meetings in An Industrial Mega Project Gholamreza Safakish	Panel Discussion-remainder of time	Turkish e-Government Gateway Project Ahmet Kaplan, TÜRKSAT BİLİŞİM A.Ş.	Turkey-Russian Federation Rail Ferry Link Project İbrahim Çelik, General Directorate of Turkish State Railroads	Participatory Land Consolidation Project (ARIP) Gürsel Küsek, The Ministry of Agriculture and Rural Affairs	The Role of Trust in project business Magnus Gustafsson		14.20	
Knowledge Management in China Overseas Engineering Corporation Bai Wei	Panel Discussion-remainder of time	Long range Identification and Tracking System Project Yasin Kahramaner, TÜRKSAT BİLİŞİM A.Ş.	Eskişehir Logistic Center Project İbrahim Çelik, General Directorate of Turkish State Railroads	Extending The Pilot FADN Project and Ensure Sustainability Murat Aslan, Güner Kaş, The Ministry of Agriculture and Rural Affairs	Realizing maximum results for key projects in the public sector in China Xue Yan		14.40	
Coffee Break								15.00
Awards Project Finalist Presentation <i>Room: Convention Centre Lower Floor</i>								15.30
Personal Admin								18.00
Travel to Gala Venue								19.00
Challenging Gala & Awards Ceremony								19.30-22.30



Wednesday morning 03.11.2010 (Day3)

	Seminar 25 Theories, Approaches, and Principles of Project Management <i>Room: Şadırvan A</i> <i>Chairman: Gianfranco Salamone</i>	Seminar 28 Risk Management <i>Room: Şadırvan B</i> <i>Chairman: Les Squires</i>	Seminar 31 Project, Portfolio Management and Multi-Project Environments <i>Room: Mercury I</i> <i>Chairman: Sivathanatu Pillai</i>	Seminar 34 New Realities in The World Economy Affect Strategies for Project Management <i>Room: Mercury II</i> <i>Chairman: John-Paris Pantuvakis</i>	Seminar 37 Designing Training Processes, Innovative Teaching Methodologies/ Tools <i>Room: Neptune</i> <i>Chairman: Constanta-Nicoleta Bodea</i>	Seminar 40 Designing Training Processes, Innovative Teaching Methodologies/ Tools <i>Room: Macka Park</i> <i>Chairman: Morten Fangel</i>
09.50	Evaluation of Project Performance Based On Product Success Mohammad Ilbeigi Gholamreza Heravi	Factors Affecting The Use of Risk Management Within The Project Environment Maria Papadaki A. W. Gale J. Rimmer R. J. Kirkham	Value-Based Metrics for Project Portfolio Management Adolfo López-Paredes Javier Pajares Cesar Hernandez	Theory and Practice of Innovative Projects Study On The Example of Transsystem Stanislaw Sroka Jerzy Kisielnicki	Quality in Project Management Education & Training: Toward A Contextualized Definition Constanta-Nicoleta Bodea Maria Dascalu	Knowledge-Sharing Dynamics. Lessons Learnt From Social Entrepreneurship Projects Estuardo Calderón Scheel Violetta Pleshakova Daniel Collado-Ruiz
10.10	Shaping integrated Risk Management for Business Resilience Amerigo Silvestri Paolo Trucco Enrico Cagno	REMA: A Risk Matrix Method To Determine Reasonable Project Risk Response On The Basis of Project Performance Criteria (PPC) Mehdi Soltanmohammadi	Project Portfolio Management Technique - A DEA Approach António Amaral Madalena Araújo Guilherme Pereira	Condition Surveys' Base for Preservation of Ruins Oto Makýš	A PBL Approach for Learning Project Engineering and Project Management Joaquin Ordieres Jose-Ramón Cobo Isabel Ortiz Antonia Pacios	Compatibility Between Training Programs and Profile Requirements for Construction Project Managers Eleni Tsechelidou Yiannis Xenidis
10.30	Using Cognitive Mapping To Better Understand The Construction Change and Error Problems in Iran Nima Khagani Milani Mostafa Khanzadi Farnad Nasirzadeh	Risk Analysis Method Utilizing Principal Component Analysis and Cross-Matrix Method Ota Makoto Toru Yamaguchi Naotaro Ehara Mitsuro Hattori	Managing The Corporate Project Portfolios Matti Haukka Gerard Geurtjens	Working With A Project Compendium To Support The Delivery of A Successful Project Via Sense Making Concepts and Its Software Application Stephen Armstrong	Innovative Training & Teaching Lea-Thomas Smith	Consultant & Project Manager – Two in One Dmitry Sadkov Alexandr Tovb Grigory Tsipes
10.50	Coffee Break					



Wednesday morning 03.11.2010 (Day3)

Seminar 43 Complex Project Management <i>Room: Hyde Park</i> <i>Chairman: Rushira Jain</i>	Project Practice Workshop 10 <i>Room: Jupiter</i> <i>Chairman: Boris Titarenko</i>	Project Practice Workshop 13 Special Session for ICT Projects <i>Room: Ballroom I</i> <i>Chairman: Cabir Bilirgen</i> <i>Advisor of Minister of Transport and Communication</i>	Project Practice Workshop 16 Special Session for Airport Projects <i>Room: Ballroom II</i> <i>Chairman: Orhan BİRDAL</i> <i>General Director of State Airports Authority</i>	Project Practice Workshop 19 Special Session for Railroads Projects <i>Room: Ballroom III</i> <i>Chairman: İsmet Duman</i> <i>Deputy General Director of Turkish State Railroads</i>	
Information Technology and Its Impact On Communication Collaboration and Information Quality in Complex Projects Jan Alexander Langlo	Value for Money Drivers in Transportation Public Private Partnerships Mohsin Ali Soomro Xueqing Zhang	Central Equipment Identity Register (CEIR) in Turkey Özgür Öztürk, Information and Communication Technologies Authority	Public Private Partnership Investments in Turkey & Completed Airport Terminals Orhan BİRDAL General Director of State Airports Authority	EGERAY Project İsmet Duman, General Directorate of Turkish State Railroads Deputy General Director of Turkish State Railroads	09.50
Managing Complexity in Project Ecosystem for Successful Projects Changwoo Park	Maximizing Project Management Performance in offshore Installation Project: An Overview Ahmad Khairiri Abdul Ghani	Number Portability System Muhammet Gökdere, Information and Communication Technologies Authority	06/24 Reconstruction and Extension Project Mehmet USLU General Director of State Airports Authority	Eurotem Rolling Stock Industry And Trade Joint-Stock Company Mehmet Tuşak, General Directorate of Turkish State Railroads	10.10
Realizing The Importance of Project Complexity Syed Azim Andrew Gale	From Silicon Valley To Northern Cyprus: An Approach To Project Management That Bridges Worlds Timm Esque Steven Kelly Faize Akcaba Cem Cicek	Regulations Carried Out in Communication Sector and Projects Executed in The Scope of Universal Service Atilla Çelik, Deputy General Director of Communication	Electronic Procurement Project Ferruh Solak, Public Procurement Authority	The Crucial Point Of Anatolia – Ankara Station Serdar Akunal, General Directorate of Turkish State Railroads	10.30
Coffee Break					10.50



Wednesday morning 03.11.2010 (Day3)

	Seminar 26 Theories, Approaches, and Principles of Project Management <i>Room: Şadırvan A</i> <i>Chairman: David Pells</i>	Seminar 29 Risk Management <i>Room:Şadırvan B</i> <i>Chairman: Ruud Bolsiyus</i>	Seminar 32 Applications of Project Management <i>Room: Mercury I</i> <i>Chairman: Reinhard Wagner</i>	Seminar 35 Project, Portfolio Management and Multi-Project Environments <i>Room: Mercury II</i> <i>Chairman: Stacy Goff</i>	Seminar 38 Future Trends in Project Management, Including The Impact of Emerging Technologies <i>Room: Neptune</i> <i>Chairman: Jose Garcia</i>	Seminar 41 PM Competence Assessment Tools and Methodologies <i>Room: Macka Park</i> <i>Chairman: Andreas Perez-Madsen</i>
11.20	Controlling IT-Projects for Business Results Christian Lochbihler	Applied Risk Identification Ömer Ertekin	PM Scorecard (Cockpit) Nuray Gürtekin Şen	Four Opportunities To Improve Your Project Portfolio Performance Stacy Goff	Continuously Improving and Increasing Project Productivity By Designing Reusing and Sharing Project Process Models Uros Strel Lencic	Development Project Managers Competency Assessment Model in R&D Projects Case Study Niroo Research Institute Mohammad Hosein Sobhiyah Hosen Oshkoooh Morteza Malekjarfarian Mohammad Nahavandi
11.40	Valorised Project Management Ganna Lytvynchenko	Project Risk Management in Conditions of Czech and Slovak Manufacturing Companies Radoslav Stefanek Katerina Hrazdilova	Adding Some SPICE To Project Management Özgür Tüfekci	Project Selection in Project Portfolio Management. Filling The Gap Between Strategy and Operations Javier Pajares Adolfo López-Paredes	Merger of Kanban and Scrum - A New and Promising Method for Coordinating Many Software Projects Helgi Ingason Eirikur Gestsson Haukur Jonasson	PM Assessment Tools & Methodologies Natalya Berdikyan
12.00	Construction Waste Factors Mir Haydar Hashemi	The 4e Risk Model: Project Managing the Value System" Ronan Murphy	Successful Implementation of Participatory Planning Methods in The Case of Puijo forest Development Rosa Vihavainen ,Miika Kajanus, Heikki Lonka, Irja Löfström, Laura Nieminen, Iivo Vänskä	Strategic Maps and Project Portfolio Management Raphael Lopes De Oliveira Albergarias Luiz Rocha	An Application of The Design Structure Matrix Method On A SCRUM Dominated Development Process Bjorn Margeirsson, Daniel Dan Drader Helgi Ingason, Magnus Thor Jonsson	Quantifying Measurement of Successful Project Performance' A Project Manager's Perspective Rizwan Farooqui Muhammad Saqib Syed Ahmed
12.20	Lessons Learned in Project Management Re-Defined Haukur ingi Jonasson Thor Gislasson	Research On The Risk Management With Using Scenario Planning Toru Yamaguchi Makoto Ota Naotaro Ehara Mitsuro Hattori	Decision Making Under Uncertainty in Drug Development Saina Farnoud Didier Gourc François Marmier Sophie Bougaret	System Dynamics Approach for Project Portfolio Management Farnad Nasirzadeh Farzaneh Golkhu Saeed Moradi	Civilizations' Challenges for Project Management Strategies Vladimir Palagin	Facilitating Selection and Development: The Case of The "Accidental Professionals" - Project and Programme Managers Sergio Pellegrinelli Luciano Garagna
12.40	Viewpoints for Project Governance Tao Sun Ronggui Ding			Project Portfolio Management: How Do You Do? Sergey Filippov Herman Mooi Roelof Van Der Weg Marian Bosch-Rekveltd	Project Management in Green Building Design and Construction Murat Tolga ÖZDEMİR	The Competences of The Project Manager Depending On The Type of Project. Isabel Ortiz Marcos José Ramón Cobo Benita, Joaquín Ordieres Mere, Antonia Pacios Alvarez
13.00	Lunch Break					



Wednesday morning 03.11.2010 (Day3)

<p>Seminar 44 Complex Project Management <i>Room: Hyde Park</i> <i>Chairman: Alan Harpham</i></p>	<p>Project Practice Workshop 11 Special Session for Railroads, Seaports and Airports Construction Projects <i>Room: Ballroom I</i> <i>Chairman: Ahmet Aslan</i> <i>General Director of Railroads, Seaports and Airports Construction</i></p>	<p>Project Practice Workshop 14 Special Session for Airport Projects <i>Room: Ballroom II</i> <i>Chairman: M. Funda Ocak</i> <i>Deputy General Director of State Airports Authority</i></p>	<p>Project Practice Workshop 17 Special Projects <i>Room: Ballroom III</i> <i>Chairman: Mahmut Tüncel,</i> <i>General Director of Educational Technologies, The Ministry of National Education</i></p>	<p>The Human Side of Projects in Modern Business <i>Room: Jupiter</i> <i>Chairman: Roberto Mori</i></p>	
<p>Evaluating A Complexity Framework - A Practitioners View On Project Complexity Marian Bosch-Rekveltd Herman Mooi Hans Bakker Alexander Verbraeck</p>	<p>Projects of General Directorate of Railroads, Seaports and Airports Construction Ahmet Aslan, General Director of Railroads, Seaports and Airports Construction</p>	<p>Systematic Modernization of ATM Resources in Turkey Project Orhan GÜLTEKİN General Directorate of State Airports Authority</p>	<p>Ömerler Underground Mechanization Extension Project Kıvaç Het, General Directorate of Turkish Coal Enterprises</p>	<p>Transformation of and ordinary project into several abnormal project - Competences of PM&Team to overcome accident. Roberto Mori</p>	11.20
<p>A Review of Complexity in Project Management: Proposal for Improving The IPMA Approach Antonio Gil Fernando Alba-EliAs Ana González-Marcos Joaquín Ordieres</p>	<p>Function and Sub-Structure Investments of General Directorate of Railroads, Seaports and Airports Construction in Aviation Sector Erol Çıtak, General Directorate of Railroads, Seaports and Airports Construction</p>	<p>Runway Extension and Renewing Project M.Bayhan Torun General Directorate of State Airports Authority</p>	<p>Community Policing Project Müslüm Sayılı Turkish National Police</p>	<p>Project Management and Leadership An integrated Approach To Project Success Hareshchandra Thakur</p>	11.40
<p>Requirements Evolution and Engaging A Contractor On Complex Projects Vernon Ireland</p>	<p>Sea Bottom Dredging Erol Çıtak, General Directorate of Railroads, Seaports and Airports Construction</p>	<p>TAV Experience Mustafa Sani ŞENER, TAV</p>	<p>FATİH Project Mahmut Tüncel, General Director Tuğç Eral Akdur, General Directorate of Educational Technologies, The Ministry of National Education</p>	<p>Applying Positive Psychology in Project Management Jasper Van Den Brink Adri Kohler</p>	12.00
<p>Large-Scale Complex Projects Management Model: Three-Dimensional Structuring System Yun Le Senhao Wang Jian Fang</p>	<p>Sub-Structure Construction of the Development of Balıkesir Gulf Airport Runway, Apron and Taxiway Kuvvet Sazak General Directorate of Railroads, Seaports and Airports Construction</p>	<p>Antalya Airport International Terminal II Project Serhat ÇEÇEN, İç İcraat Construction Industry and Trading Co. Inc.</p>	<p>Projects of the Ministry of National Education, Projects Coordination Centre Ünal Akyüz, The Ministry of National Education</p>	<p>Project Manager's Ignorance and Challenges: Leadership Mart-Mari Archer Benita Zulch Jacobus Jp Verster</p>	12.20
<p>Evolution of Project Capability in Large Complex infrastructure Projects: Case of Iran's Electricity Generation Sector Mehdi Kiamehr Amir Hossein Khameneh</p>			<p>Southeast Anatolia Project(GAP) and Action Plan (2008-2012) Sadrettin Karahocagil Republic of Turkey Prime Ministry Southeastern Anatolia Project Regional Development Administration</p>	<p>The Application and Use of Success Factor Analysis in Project Team Settings Fanta Tesgera Jetu René Riedl Friedrich Rothmayr</p>	12.40
Lunch Break					13.00



Wednesday afternoon 03.11.2010 (Day3)

	<p>Seminar 27 Theories, Approaches, and Principles of Project Management Room: Şadırvan A Chairman: Jörn Eggeman</p>	<p>Seminar 30 Risk Management Room: Şadırvan B Chairman: Veerenda Kahr</p>	<p>Seminar 33 Applications of Project Management Room: Mercury I Chairman: Zuzana Novakova</p>	<p>Seminar 36 PM Competence Assessment Tools and Methodologies Room: Mercury II Chairman: Ewa Zawadska</p>	<p>Seminar 39 Balancing Leadership and Management Room: Neptune Chairman: Veikko Väilä</p>	<p>Seminar 42 Agile Project Management Room: Maçka Park Chairman: Jhamee Wilson</p>
14.00	<p>E-Learning Method for Project Management Education Çetin Elmas Abdullah Orman Bayram Küçük Meltem Baturay</p>	<p>Project Risk Management: Challenges and Good Practices in Active Project Ownership. Hans Petter Krane Jan Alexander Langlo Asbjorn Rolstadas Nils O. E. Olsson</p>	<p>Commitment-Based Project Management for Reliable and Breakthrough Projects Timm Esque</p>	<p>Competency Based Project Review Methodology Aaron Ramroth</p>	<p>Leadership As Element of Project Management Benita Zulch Mart-Mari Archer Basie Verster</p>	<p>Agile Project Management in Public Events Tomas Gustavsson Peter Rönnlund</p>
14.20	<p>New Times, New Projects, New Tools Required Lennart Ljung Tomas Jansson</p>	<p>Risk Analysis Based Model for Super Projects Pre - Appraisal Ahad Nazari</p>	<p>Integrating Strategic and Project Management Through Strategy Implementation Vladimir Obradovic Petar Jovanović Dejan Petović Marko Minić</p>	<p>Quantitative Approach in Assessing Project Manager Competencies George Adly</p>	<p>Project Management's Playing A Balancing Mind Game..! Kumar Sarma</p>	<p>The Successful Combination of Agile Methods and IPMA-Methodology in Fixed-Price Projects Manfred Hackl Helmut Schuster</p>
14.40	<p>To Mitigate Or Not To Mitigate: Comparison of Different Decision Criteria in A Simulated Environment Matteo Kalchschmidt Francesca Beltramelli</p>	<p>Risk Is Not A Problem, If You Can Handle It! Djon Andersen</p>	<p>An investigation into Outsourcing of PMO Functions for Improved Organizational Performance Waffa Karkukly</p>	<p>Measuring Project Management Competences - Do We Measure The Right Competences? Irene Felner</p>	<p>Who Should Make Strategic Decisions in A Construction Project? Seyed Yaser Bani Hashemi Chaharom Mohammad Hossein Sobhiyah</p>	<p>Cost Management in Norwegian Agile Projects Nils Olsson Zijie Li</p>
15.00	<p>Effects of Organizational Culture On Creating A Project Management office Hayal Şenyurt</p>	<p>Modelling of Risk Events With Uncertain Likelihoods and Impacts in Large infrastructure Projects Hans Schjær-Jacobsen</p>	<p>Breakthrough in Project Management in the Northern Part of Cyprus: PDPM Ensures Success and Better Control of Resources Among SMES Micro-Enterprises and NGOS. Cem Çicek, Ali Tuzunkan, Cigdem Aksu, Memduh Erismen</p>	<p>Assessing The Impact of Project Management Corporate Training Programs Emilio Bartezzaghi Tommaso Buganza Matteo Kalchschmidt</p>	<p>Leadership Competency Profiles and Their Linkage To Project Success: Case-Studies in Construction and international Development Projects Sujatha Umakanthan Ghassan Khoumassi Ralf Müller</p>	<p>intimacy and Quills, The Challenges of Managing By Projects Luiz Rocha Raphael Albergarias</p>
15.20		<p>The Risk of Financial Losses Due to Poor Time Planning and Management of Large or Complex Construction Projects Earl Glenwright</p>		<p>Benefit Metrics: A Preferred Methodology for Measuring Project Management Competence and Return On investment (ROI) Mehmood Alam Andrew Gale Mike Brown</p>	<p>Virtual Motivation: Who Takes The Role of The Coffee Break? Daniel Collado-Ruiz David Cebrián-Tarazón</p>	
15.40	Coffee Break					
16.00	<p><i>Key Note - Tekin Küçükali, President of Turkish Red Crescent</i> Your Helping Hand Reaches To People In Need Room: Convention Centre Lower Floor</p>					
16.30	Closing Ceremony					
17.00	Personal Admin					
18.30	Travel To Farewell Party Venue					
19.00-22.00	Challenging Farewell Party					



Wednesday afternoon 03.11.2010 (Day3)

Seminar 45 Strategic Projects Room: Hyde Park Chairman: Ahmet N. Taşpınar	Project Practice Workshop 12 Special Session for Maritime Projects Room: Ballroom I Chairman: Hasan Naiboğlu Undersecretary of Maritime Affairs	Project Practice Workshop 15 Special Session for PTT Projects Room: Ballroom II Chairman: Projects of General Directorate of PTT Osman Tural, General Director of PTT	Project Practice Workshop 18 Special Session for Railroads Projects Room: Ballroom III Chairman: Mustafa ERÇİN, HAVELSAN	The Human Side of Projects in Modern Business Room: Jupiter Chairman: Nino Grau	
Strategic Planning Via Project Management Ahmet N. Taşpınar	New Generation of AIS Ali Solak Undersecretariat for Maritime Affairs	Projects of General Directorate of PTT Osman Tural, General Director of PTT	Ankara (Polatlı) - Konya High Speed Railway Superstructure Project Volkan Yılmaz, Ramazan Oruç, Gökhan Uğur, Yapı Merkezi	Active Vote – A New Method in Teaching Project Management At Universities Nino Grau Meike Mogk	14.00
Evolution of Project Capability in Large Complex infrastructure Projects: Case of Iran's Electricity Generation Sector Mehdi Kiamehr Amir Hossein Khameneh	Constitution of The Emergency Response Centres and Determination of The Present Situation of The Turkish international Waters for The Feasibility Works F. Telikarakoç, B. Aykan, C. Aydoğan, D. Ediger, A.S.Dönertaş, Y.Taşcı, H.Akyıldız Undersecretariat for Maritime Affairs	Changing PTT: PTT Matik & PTT Bank Projects Alparslan Yalçın, PTT	Samsun - Kavkaz Rail Ferry Project Bahadır Günister, UPM Nakliyat ve Dış Tic. Ltd	Effective Labours Productivity Factors in Industrial Construction Projects: South Pars Gas Field Case Study, Seyed Pouria Kheirieh, Gholamreza Heravi	14.20
Best Practice in SME's Successful („Great“) Small & Medium Size Enterprises are project-oriented: Results of an empirical research in Switzerland Angelo Amonini	Preparedness Studies to Oil Spills in Turkey Turgay Buyuran Undersecretariat for Maritime Affairs	PTT Kargomatik Şeniz Karahan, PTT	Project Management of EMU (Electric Multiple Units) Production in Turkey Halim Doğan, EUROTEM	A Comparative Study of The Job Situation of Female and Male Project Managers in Germany - Factors of Success for A Career in PM Sigrid Pander Christina Hermanns	14.40
Running The Culture Zoo - Challenges of A Global IT Project Jaroslav Bláha	Ballast Water Management Project in Turkey Arzu Olgun Undersecretariat for Maritime Affairs	E-Legal Notice and Registered Electronic Mail Projects M. Rifat Bağbaşıoğlu, PTT	Virtual Locomotive of High Speed Train Mustafa ERÇİN, HAVELSAN	Project Management in Managing Humanitarian and Development Aid Projects Xiaohong Li Boisy Williams	15.00
Climate Change Effects in Nepal: Issues Challenges and Way Ahead Kedar Man Joshi		PTT Hybrid Mail System Sevtap Körünur, PTT	Energy Market Regulatory Authority Institutional Automation (IT) Project Osman Selami BUDAK, Energy Market Regulatory Authority	People Capability of Project Based Organizations in Undertaking Cops Mohammad Javad Sheykh, Mojtaba Azizi, Mohammad Reza Arasti, Mohammad Hosein Sobhiyah	15.20
Coffee Break					15.40
<i>Key Note - Tekin Küçükali, President of Turkish Red Crescent Your Helping Hand Reaches To People In Need Room: Convention Centre Lower Floor</i>					16.00
Closing Ceremony					16.30
Personal Admin					17.00
Travel To Farewell Party Venue					18.30
Challenging Farewell Party					19.00-22.00

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